# If I Could Only Tell You These Few Things

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### My Career Path

- Ph.D., UC Berkeley, 1994-1999
- Associate professor at Clarkson, small PhD granting university in upstate NY
- Assistant professor at Cornell for 2 years
- Sabbatical at VMware, Collaborations with Intel
- Work with ACM SIGOPS treasurer and chair, editor of OSR, conference chair, US-ACM, etc.













- Be proud of all you are accomplishing!
  - Many of you teaching 3-4 courses at a time
  - Doing all your own grading and mentoring of your students
  - And working on your PhD in many cases without close local guidance
  - That is really hard! My students, everyone I went to grad school, anyone would find that hard

- □ Today I am going to share with you the best concrete advice I can in 45 minutes
  - Not going to talk about my research
- □ Treat you like my students for 45 minutes
  - Lessons I share with my grad students regularly
  - How to pick a research topic
  - How to find venues to follow
  - How to find papers to model your work after
  - How to recognize good work and how to criticize work

- Picking a problem or research topic is hard!
- □ Important part of what it means to be a researcher
- May be first time you are not given a specific assignment - not only do have to solve the problem, first you have to find the problem

# Lesson 1: How to pick a research topic

- ☐ If you have a good local mentor who is actively publishing, then choosing a topic in their area can get you the best advice
- Pick a topic that resonates intuitively with you
- Find a particular publication venue that you aspire to and where you really like the choice of topics
- Pick a topic where you really enjoy reading the papers in that field

#### Read, read, read

- You are going to be doing a lot of reading of research papers
  - This is a huge part of what it means to be a researcher!
  - Its how you know whether something is new and that is what it means to be research
  - Its how you know where to publish your ideas
- How do you become a good writer? Just writing? No! reading great writing!
- How do you become a good researcher? Just doing research? No! reading great research!

# Lesson 2: How to find venues to follow

- Being a researcher means joining a community and teaching that community something they don't already know!
- Example of good targeted question to ask a remote mentor!
- But you can also find good venues yourself

### Some examples

- One example, for cloud computing here are some suggestions
  - HotCloud: https://www.usenix.org/conference/ hotcloud12/tech-schedule/workshop-program
  - SOCC: https://sites.google.com/site/ acm2012socc/
  - There are many others!
- Look on www.wikicfp.com
  - 331 Cloud venues!
- Who sponsors the conference? ACM? IEEE? USENIX? Who is on the program committee?

### Regional venues

- Don't overlook regional venues
- APSys
  - 2010 was in New Delhi, 2013 will be in Singapore
- Consider organizing one of your own
  - Ask IUCEE and DST and others for help

#### Benefits of "venue selection"

- Yes! Choosing venues to follow is a fair amount of work
  - O But its worth it
  - Read titles of papers, sessions, look at program committee
- Allow yourself to be instructed by successful publishing authors in your choice of topic
  - What are people currently publishing!
  - What has already been done
- Much better than looking for a topic without such guidance!

# Lesson 3: How to find papers to model your work after

- Now that you've chosen some venues, lets choose some papers
- □ Read every paper in those venues for the last 5 years
  - Every one? Yes!
  - Every word in every one? No!!
- Being a researcher means being familiar with the literature in your subject
  - No substitute for reading lots of papers
  - Never stops

### Keys to reading papers well

- Learn how to read papers
  - Increasing levels of depth just the abstract vs. all the related work
  - Find some paper worth reading very very deeply
  - One more level of reading deeply repeated research
  - See pamphlet "Efficient Reading of Papers in Science and Technology"
- Read with a purpose
  - Take focused notes a topic I might consider, future work I could do, methods I can learn from
  - Write down questions, criticisms, ideas

### Form a reading group

- Others to help cover space which papers worth reading more deeply
- Vet your ideas with others
- Choose similar research topics
- □ Support each other
- □ Excellence grows up together

### More on repeated research model

- Puts you in perfect position for follow-on work
- Learn so much by examining each graph and asking do I understand how this was generated and what "gotchas" might be hiding
- Big fan of repeated research for MS and then build on that work for PhD

### Lesson 4: How to recognize good work/ how to criticize work

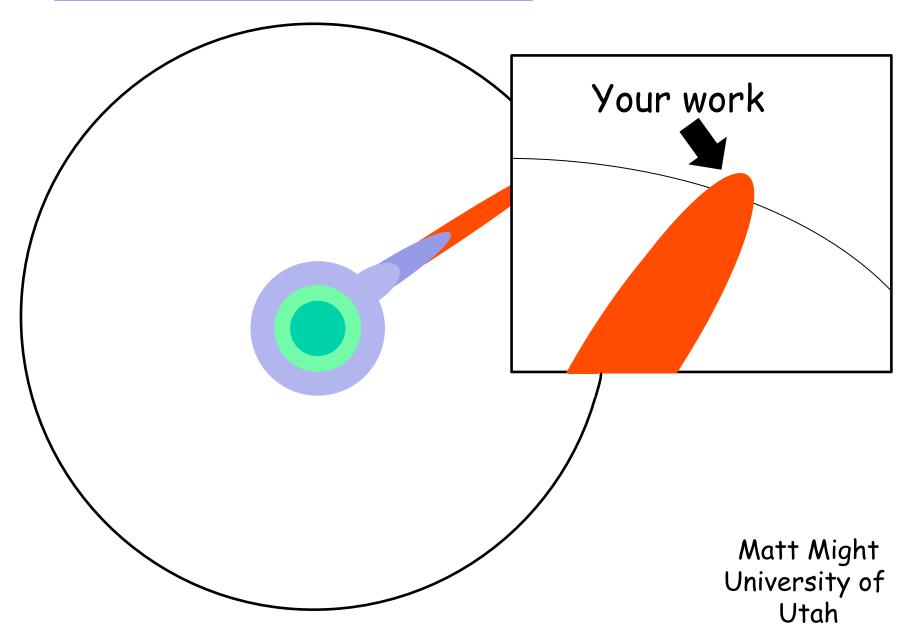
- □ I have my students read "An Evaluation of the 9<sup>th</sup> SOSP Submissions"
  - http://static.usenix.org/publications/library/ proceedings/dsl97/good\_paper.html
- □ I have my students practice criticizing work they read
  - Often start with more superficial criticisms
  - Pointing out things undone
  - Suggesting future work
- You can't become a researcher until you can teach a community something = must be able to see what is missing

- ☐ Find a great paper you like, that you think you could have done, that inspires you, a paper for which you can see work undone
- Allow yourself to be instructed by particular papers in the art of doing research!

#### ■ YOU MUST BE ABLE TO ARTICULATE:

- The specific problem that you're solving
- Why that problem is important
- Why previous solutions are insufficient
- Why your approach has the potential to succeed where others failed

### What Is Research?



#### Research is hard

- Know venues and researches in your field
- Read all the papers!
- Learn to criticize and suggest new directions
- □ Remember if we knew the answers it wouldn't be research
  - Searching a dark space ..reporting what you find
- We can't make it easy but we can help you work smart...make the time you have to spend count

#### A few more lessons

- ☐ You know when you are making a difference, when you have "traction" - if you don't, then find something you can do
  - Measure, trace, document, simulate
  - Don't exhaust yourself staring at something say what can I do that is productive
- Do something concrete and hands-on as early as you can
  - Look for open source software you can build on
  - Small groups (and smart groups) look to add targeted changes to open source systems
  - O Benefits as teacher, researcher and citizen

- Make what you do count
  - Insist on concrete deliverables; finish things
  - Be willing to define your contributions more broadly
  - Document efforts such as form reading group, specific papers read
  - Write a research blog
- Chose a topic that inspires you
  - More willing to do what it takes to read related work...more likely you recognize good solution when you see it
  - At least you will be satisfied at the end of the day

# Good examples of things to ask a remote mentor

- Can you suggest a few publication venues related to my topic/ interests?
- ☐ Is my 3-5 sentence problem definition sufficiently focused?
- I am trying to choose between these three topics can you comment on them?
- Ask "meta-questions" how did you learn that? What tools do you use? What venues do you like?
- Can you suggest 3-5 recent papers you loved?
- Can you suggest courses, books etc related to my topic?
- Can you suggest a few researchers you respect in my area?